

TRAINING OVERVIEW

Hoshin Kanri – Policy Deployment

TRAINING



INITIAL SITUATION

- Company goals not aligned (Incorrect projects, poor execution, high amount of project with out benefits)
- Long term Strategy change year by year (tactics in different directions)
- Kaizen offensives and continuous improvement efforts not connected with company strategy and goals
- Low accomplishment of company goals (Delay goals launched)



CONTENT / REMARKS

- **Policy deployment**
- **Opportunities areas** (Objectives and strategy)
- **Hoshin Kanri Deployment** “Catch ball” / Objectives & means
- **Roll out execution**
- **Hoshin Kanri – Review and follow up**
- **Tools**
 - X Matrix
 - Balance Score card



TARGET GROUP

Project Management

Engineering

Quality

Logistics

Production

Maintenance



TOP GOALS

- ✓ Obtain consensus during project planning and in new and unknown situations.
- ✓ Understand the causal relationships between objectives and establish priorities.
- ✓ Deploy a goal to tasks and build the project plan to achieve the goal